

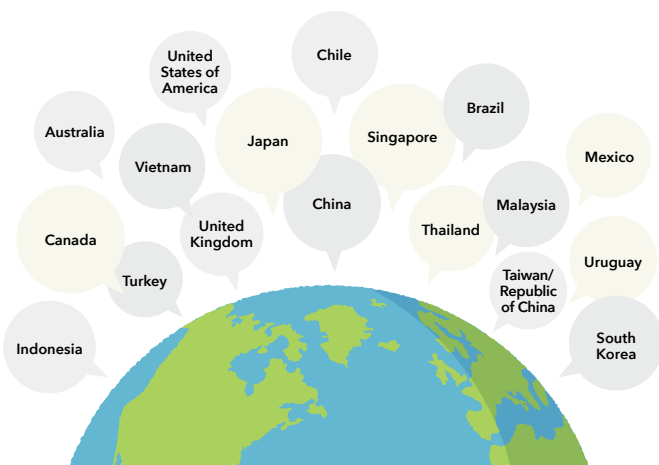
NH Foods Group products

Our business began with the production of ham and sausages. It has since expanded to cover a wide range of food categories, including fresh meats, processed foods, seafoods, and dairy products, and we now deliver the Joy of Eating to people in all kinds of places.



Corporate overview

Business operations in **18** countries
and **501** regions worldwide*1



Company Name	NH Foods Ltd.
Headquarters	BREEZE TOWER, 4-9, Umeda 2-chome, Kita-ku, Osaka, Japan
President and Representative Director	Nobuhisa Ikawa
Date of establishment	May 30, 1949
Capital	¥36,294 million (as of March 31, 2023)
Settlement period	End of March
Net sales	¥ 810,307 million (March 2023, non-consolidated) / ¥ 1,259,792 million (March 2023, consolidated)
Total number of shareholders	61,320 (as of March 31, 2023)

The vertical integration system, a world-leading business model



The vertical integration system, a system in which the entire production process, from livestock breeding and rearing through to processing and then sale is conducted within the Group, is our greatest strength. It enables us to deliver high value-added fresh meat, ham and sausages, as well as carry out a variety of other operations, such as manufacturing and selling products including seasoning extracts made from secondary livestock resources, and functional ingredients, such as collagen.

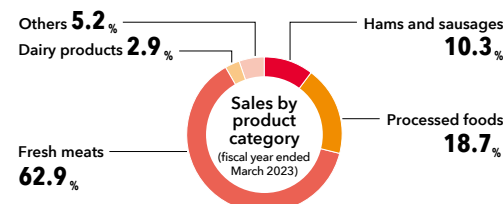
Group Companies*2 **74** | **46** in Japan, **28** overseas



Group employees*3 **27,050**
21,068 in Japan, 5,982 overseas



Group consolidated net sales **¥1,259.8 billion**



*1 The number of countries includes those where our representative offices are located. (As of April 1, 2023)

*2 Includes subsidiaries by the equity method (As of April 1, 2023) *3 Includes the annual average number of contract employees (As of March 31, 2023)