Business Results for the Fourth Quarter of FY2023/3(abridged version) (1)

* The marine food business of The Marine Foods Corporation and its affiliated companies, etc., have been classified as discontinued operations since the previous consolidated fiscal year. The beef business of Breeders & Packers Uruguay S.A. has been classified as a discontinued operation since the current consolidated fiscal year. Profit from these discontinued operations is therefore shown separately from that of continuing operations in the Consolidated Statements of Income. Figures for net sales and profit before tax refer only to continuing operations. Because similar adjustments have also been made in the figures for the fiscal year ended March 2022, year on year increases (decreases) are not shown.

[FY2023/3 4Q Results and Full year Forecasts]

(¥ million)

		FY2022/3	FY2023/3					FY2024/3
		Full year	Full year					Full year
		Results	Forecasts as of 3Q	Results	Variance	Variance(%)	Forecast varance	Forecast
Net Sales		1,151,886	1,270,000	1,259,792	107,906	9.4	(10,208)	1,260,000
	Processed Foods Business Division	496,700	-	417,738	(78,962)	(15.9)	-	420,000
	Fresh Meats Business Division	683,301	-	750,109	66,808	9.8	-	720,000
	Overseas Business Division	267,623	-	321,429	53,806	20.1	-	295,000
	Baseball Club Business and Others	13,809	-	17,052	3,243	23.5	-	25,000
	Eliminations and adjustments	(214,977)	-	(216,321)	(1,342)	0.6	-	(200,000)
	Non-continuing operations	(94,570)	-	(30,215)	64,353	(68.1)	-	-
Business Profit	Business Profit		22,000	25,596	(22,520)	(46.8)	3,596	38,000
	Processed Foods Business Division	14,679	5,500	5,018	(9,661)	(65.8)	(482)	6,500
	(Non-continuing operations)	2,295	-	_	-	-	-	-
	Fresh Meats Business Division	35,573	26,000	29,082	(6,491)	(18.2)	3,082	32,000
	Overseas Business Division	2,409	(5,000)	(5,036)	(7,445)	(309.0)	(36)	1,700
	(Non-continuing operations)	(401)	-	(2,595)	(2,194)	547.1	-	_
	Baseball Club Business and Others	(1,569)	(1,300)	(483)	1,086	(69.2)	817	1,500
	Eliminations and adjustments	(2,976)	(3,200)	(2,985)	(9)	0.3	215	(3,700)
Income before income tax		51,760	22,000	22,162	(29,598)	(57.2)	162	34,000
Income tax expense		12,955	4,500	4,770	(8,185)	(63.2)	270	10,500
Profit attributable ov	wners of parent	48,049	17,000	16,637	(31,412)	(65.4)	(363)	23,000

[Breakdown of overseas Business Division]

(¥ million)

			FY20	22/3			FY	2023/3			FY2024/3
			Full year		Full year Forecasts	Full year	year				Full year
			Results	Net sales(%)	as of 3Q	Results	Net sales(%)	Variance	Variance(%)	Forecast variance	Forecast
	Net sale	es	267,623	-	-	321,429	-	53,806	20.1	-	295,000
Overseas Business		External Customer Net Sales	142,799	53	-	186,449	58.0	43,650	30.6	-	
Division		Intersegment	124,824	47	-	134,980	42.0	10,156	8.1	-	-
	Busines	s profit	2,409	-	(5,000)	(5,036)	-	(7,445)	-	(36)	1,700
Australia	Net sale	es	105,193	-	-	133,677	-	28,484	27.1	-	-
		External Customer Net Sales	90,884	86	-	119,649	89.5	28,765	31.7	-	-
		Intersegment	14,309	14	-	14,028	10.5	(281)	(2.0)	-	
		Net sales from non-continuing operations	22,503	-	-	30,203	-	7,700	34.2	-	-
	Busines	s pofit	2,585	-	(4,270)	(4,473)	-	(7,058)	-	(203)	800
		Non-continuing operations	(401)	-	-	(2,595)	-	(2,194)	-	-	-
Americas	Net sale	es	100,486	-	-	123,759	-	23,273	23.2	-	-
		External Customer Net Sales	25,614	25	-	34,334	27.7	8,720	34.0	-	
		Intersegment	74,872	75	-	89,425	72.3	14,553	19.4	-	
	Busines	s pofit	1,198	-	1,970	1,731	-	533	44.5	(239)	2,180
	Net sale	es	64,771	-	-	66,376	-	1,605	2.5	-	
Asia &		External Customer Net Sales	26,301	41	-	32,466	48.9	6,165	23.4	-	-
Europe		Intersegment	38,470	59		33,910	51.1	(4,560)	(11.9)		
	Busines	s pofit	(428)	-	(1,550)	(1,180)	-	(752)	-	370	(80

[Capital expenditures, depreciation and amortization]

(¥ million, %)

		FY2022/3	FY2023/3					FY2024/3
Division		Full year	Full year Forecasts	Full year		Full year		
				Results	Variance	Variance(%)	Forecast varance	Forecast
Total capital expenditures		80,395	76,800	67,519	(12,876)	△ 16.0	△ 9,281	70,100
	Processed Foods Business Division	11,038	12,260	10,730	(308)	△ 2.8	△ 1,530	12,100
	Fresh Meats Business Division	17,083	19,900	19,273	2,190	12.8	△ 627	29,200
	Overseas Business Division	3,321	8,630	4,000	679	20.4	△ 4,630	10,400
	Baseball Club Business and Others	21,806	21,670	20,619	(1,187)	△ 5.4	△ 1,051	7,400
	Eliminations and adjustments	27,147	14,340	12,897	(14,250)	△ 52.5	△ 1,443	11,000
Depreciation and amortization		36,379	38,700	38,379	2,000	5.5	△ 321	40,700

(Progress of Medium-Term Management Plan2023)

(¥ million)

Division	Medium-Term Management Plan2023 forecasts
Total capital expenditures	248,000
Processed Foods Business Division	45,700
Fresh Meats Business Division	78,100
Overseas Business Division	18,800
Other facilities	105,400
Depreciation and amortization	112,600

[Breakdown of Sales Results by products]

(¥ million, %)

		FY2022/3	FY2023/3						
		Full year	Full year	Full year					
		Results	Forecasts as of 3Q	Results	Variance	Variance(%)	Volume variance(%)	Forecast variance	
Hams a	nd sausages	131,147	130,000	130,161	(986)	(0.8)	(3.1)	161	
Process	sed foods	224,976	235,000	235,166	10,190	4.5	(5.1)	166	
Fresh m	neats	702,160	799,000	791,972	89,812	12.8	1.3	(7,028)	
	Beef	273,225	330,000	312,372	39,147	14.3	8.1	(17,628)	
	Pork	230,762	248,000	251,001	20,239	8.8	1.1	3,001	
	Chicken	179,549	202,000	209,570	30,021	16.7	(1.4)	7,570	
	Other fresh meats	18,624	19,000	19,029	405	2.2	(3.6)	29	
Marine	products	35,214	37,000	36,194	980	2.8	(5.6)	(806)	
Others	·	58,389	69,000	66,299	7,910	13.5	-	(2,701)	
Total		1,151,886	1,270,000	1,259,792	107,906	9.4	-	(10,208)	

Business Results for the Fourth Quarter of FY2023/3(abridged version) (2)

[Segment Results and Factor analysis of changes in business profit]

[Consolidated results]

		FY2023/3		
	(¥ billion)	Full year Forecasts as of 3Q	Full year Results	Variance
	Processed Foods Business Division	-	418	_
	Fresh Meats Business Division	-	750	_
	Overseas Business Division	-	32	-
Net sales	Baseball Club Business and Others	-	17	-
	Eliminations and adjustments	-	(22)	_
	Non-continuing operations	-	(30)	-
	Total	1,270	1,260	(10)

FY2024/3					
Full year Forecast	Forecast Variance				
420	2				
720	(30)				
295	263				
25	8				
(200)	(178)				
_	-				
1,260	0				

		FY2023/3				
	(¥ billion)	Full year Forecasts as of 3Q	Full year Results	Variance		
	Processed Foods Business Division	5.5	5.0	(0.5)		
	(Dairy/marine products and extract/primary processing)	-	1.3	_		
	Fresh Meats Business Division	26.0	29.1	3.1		
Business profit	Overseas Business Division	(5.0)	(5.0)	0.0		
profit	Baseball Club Business and Others	(1.3)	(0.5)	0.8		
	Eliminations and adjustments	(3.2)	(3.0)	0.2		
	Total	22.0	25.6	3.6		

FY2024/3					
Full year Forecast	Forecast Variance				
6.5	1.5				
1.4	0.1				
32.0	2.9				
1.7	6.7				
1.5	2.0				
(3.7)	(0.7)				
38.0	12.4				

[Processed Foods Business Division]

		FY	2023/3	
	(¥ billion)	Full year Forecasts as of 3Q	FY2022/3	Variance
Business pro	ofit	5.5	5.0	(0.5)
	Hams and sausages, deli and processed foods	(6.1)	(6.6)	(0.5)
	(External factor(1) Principal raw material prices	(5.9)	(6.2)	(0.3)
	(External factor(2) Other material	(5.4)	(5.1)	0.3
	(External factor(3) Energy costs	(3.1)	(3.0)	0.1
Factor	(Internal factor(1) Effect of price revisions)	7.3	7.0	(0.3)
analysis	(Internal factor(1) Improvement activities)	0.9	0.7	(0.2)
	Dairy/marine products and extract/primary processing	0.5	0.2	(0.3)
	DX costs	(1.2)	(1.0)	0.2
	Total	(6.9)	(7.4)	(0.5)

FY20	24/3
Full year Forecast	Forecast Variance
6.5	1.5
3.4	
(4.9)	
(4.3)	
(1.1)	
10.1	
3.7	
0.1	
(2.0)	
1.5	

Principal raw materials: Beef, pork, chicken
Other materials: Sheep casings, packaging, etc.
Energy costs: Electric power, LNG

convenience stores

Effect of price revisions: Volume effect ¥(4.5) billion, Unit price effect ¥11.5 billion

[Fresh Meats Business Division]

		FY2023/3		
	(¥ billion)	Full year Forecasts as of 3Q	Full year Results	Variance
Business pr	ofit	26.0	29.1	3.1
	Domestic beef/pork business	(1.0)	(1.1)	0.0
	Domestic chicken business	(2.8)	(1.3)	1.5
Factor	Imported fresh meats business	(7.2)	(7.2)	0.0
analysis	Food sales	3.1	3.3	0.2
	DX costs	(1.4)	(1.3)	0.1
	Others	(0.2)	1.0	1.2
	Total	(9.6)	(6.5)	3.1

FY2024/3					
Full year Forecast	Forecast Variance				
32.0	2.9				
0.0	ı				
0.5	-				
3.4	-				
1.0	-				
(1.2)	-				
(0.8)	-				
2.9	-				

[Overseas Business Division]		
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			FY2023/3		
		(¥ billion)	Full year Forecasts as of 3Q	Full year Results	Variance
Business pr	ofit		(5.0)	(5.0)	0.0
	Australia		(4.5)	(4.9)	(0.4)
	Uruguay		(2.3)	(2.1)	0.2
Factor	Americas		0.8	0.5	(0.2)
analysis	Asia & Europe		(1.1)	(0.8)	0.4
	Others		(0.2)	(0.2)	0.0
	Total		(7.4)	(7.4)	0.0

*Due	t	rounding,	numbers	may	not	match	total

0.1	
1.0	-
(1.2)	_
(0.8)	_
2.9	-
EV20	24/3
FIZO	24/0
Full year Forecast	Forecast
	Variance
1.7	Variance 6.7

1.3 0.5 1.1 (0.1) 6.7

	Analysis of reasons for year on year variations (full year)
	Analysis of reasons for year off year variations (full year)
(Domestic beef/pork business) Pr	oduction: Profit was lower due to the effects of decrease in production and site closures.
	nsignment business: Profit increased thanks to the recovery of inbound demand for domestic beef.
	uction: Profit declined under the impact of soaring feed prices and bird flu.
Cons	ignment business: A firm trend in market prices and the expansion of external procurement were reflected in higher profit.
(Imported fresh meats business)	Despite positive conditions in terms of imported inventories and the selling environment, profit was eroded by lower domestic
market prices for imported chicker	n in the third quarter.
(Food sales) A recovery in sales t	o restaurants brought an improvement in the channel mix. We enhanced proposal capabilities and profitability by developing specialist
organizations for each channel, re-	sulting in higher profit.

Analysis of reasons for year on year variations (full year)

Improvement activities: Reduction of labor costs through the achievement of appropriate staffing levels for manufacturing operations

Yogurt: Sales of Vanilla Yogurt in volume retailers declined, but total sales remained around the previous year's level thanks to increased sales of drink yogurt in

Extract/primary processing: The extract business recorded strong sales through ramen restaurants and prepared food channels

Analysis of reasons for year on year variations (full year)
Australia & Uruguay) Cattle prices declined in the third quarter, but export prices also fell, resulting in lower profit.
Americas) Processed products: Profit rose thanks to production line expansion and increased sales of processed chicken products.
Meat exports: Strong exports of South American pork resulted in higher profit.
Turkey) Costs remained high throughout the year, resulting in lower profit.