

**Business Results for the First Quarter of FY2026/3(abridged version) (1)**

\*Due to rounding, numbers may not match totals

\*In April 2025, the Group abolished Overseas Business Division and reorganized into twodivisions: Processed Food Business Division and Fresh Meat Business Division. As a result, from the first quarter of the fiscal year, all overseas subsidiaries and overseas affiliates that were under the jurisdiction of Overseas Business Division have been transferred to Processed Food Business Division and Fresh Meat Business Division, respectively. Therefore, figures for the cumulative first quarter of the year ended March 31, 2025 have been reclassified based on the new reportable segment information for comparative analysis.

**【FY2025/3 Full Year Results and FY2026/3 Full Year Forecasts】**

(¥million)

	FY2025/3		FY2026/3						
	1Q Results	1Q Results	1Q Variance	1Q Variance(%)	1st Half Forecasts as of 1Q	2nd Half Forecasts as of 1Q	Full Year Initial Forecasts	Full Year Forecasts as of 1Q	Variance
Net Sales	338,050	354,141	16,091	4.8	-	-	1,400,000	1,400,000	0
Processed Foods Business Division	134,668	129,026	(5,642)	(4.2)	-	-	560,000	550,000	(10,000)
Fresh Meats Business Division	236,781	250,287	13,506	5.7	-	-	960,000	970,000	10,000
Ballpark Business	9,574	11,132	1,558	16.3	-	-	28,000	28,000	0
Eliminations and adjustments	(42,973)	(36,304)	6,669	-	-	-	(148,000)	(148,000)	0
Business Profit	14,562	16,241	1,679	11.5	29,000	25,000	54,000	54,000	0
Processed Foods Business Division	2,521	838	(1,683)	(66.8)	3,000	9,000	14,000	12,000	(2,000)
Fresh Meats Business Division	10,000	12,637	2,637	26.4	21,500	23,000	42,500	44,500	2,000
Ballpark Business	3,168	4,107	939	29.6	7,500	(4,000)	3,500	3,500	0
Eliminations and adjustments	(1,127)	(1,341)	(214)	-	(3,000)	(3,000)	(6,000)	(6,000)	0
Income before income tax	19,805	18,418	(1,387)	(7.0)	-	-	45,000	45,000	0
Income tax expense	5,931	5,863	(68)	(1.1)	-	-	14,000	14,000	0
Profit attributable owners of parent	13,048	11,417	(1,631)	(12.5)	-	-	30,000	30,000	0

**【Segment Results and Factor analysis of changes in business profit】**

(¥billion)

**【Processed Foods Business Division】**

		1Q Results	Full Year Initial Forecasts	Full Year Forecasts as of 1Q	Variance	
Business Profit		0.8	14.0	12.0	(2.0)	Main factors behind the forecast variance
Factor analysis	Hams and sausages, deli and processed foods	(0.3)	1.6	2.2	0.6	
	<Total gross profit>	(0.9)	4.5	4.0	(0.5)	
	<Volume factors>	(2.8)	1.8	(1.1)	(2.9)	Focus on sales of mainstay brands from 2Q to secure volume, but volume decline in 1Q had an impact
	<Unit price factors>	1.9	2.6	5.1	2.4	
	(Product mix)	2.6	4.3	6.3	2.0	Improve profitability through continued review of low-profit products and recovery of sales of high-profit priority brand products
	(External environment total)	(0.7)	(1.6)	(1.2)	0.4	
	(Principal raw material)	(0.7)	(1.2)	(0.9)	0.3	Mainly lower-than-expected pork raw material prices expected
	(Other materials)	0.0	(0.4)	(0.3)	0.2	Mainly sheep casing prices expected to be lower than expected
	<Other costs>	0.6	(2.9)	(1.7)	1.1	
	(Electric power)	(0.1)	(0.9)	(0.7)	0.1	
	(Other expenses)	0.8	(2.0)	(1.0)	1.0	Fixed cost reduction due to reduction in number of manufacturing lines and decrease in variable costs due to volume factors continued throughout the full year
	Dairy/marine products and extract/primary processing	(0.1)	0.0	(0.1)	(0.1)	
	Others (Domestic business adjustments etc.)	(0.8)	(0.8)	(1.7)	(0.9)	Expenses incurred for new system implementation
	Overseas	(0.5)	3.2	1.5	(1.7)	Soaring prices of raw materials in North America, mainly for processed chicken products
Total		(1.7)	4.0	2.0	(2.0)	

(¥billion)

**【Fresh Meats Business Division】**

		1Q Results	Full Year Initial Forecasts	Full Year Forecasts as of 1Q	Variance	
Business Profit		12.6	42.5	44.5	2.0	Main factors behind the forecast variance
Factor analysis	Domestic beef/pork business	0.5	1.6	1.6	0.0	
	Domestic chicken business	3.1	5.3	8.0	2.7	Domestic chicken market continues to be strong
	Imported fresh meats business	(1.9)	(0.1)	(1.6)	(1.5)	
	(Domestic imported fresh meats business)	(0.7)	1.5	0.4	(1.1)	Strategically lower volume expected due to purchasing in line with soaring local prices overseas and domestic market demand
	(Overseas business)	(1.2)	(1.6)	(2.0)	(0.4)	Cost increase expected due to higher feed prices in Turkey
	Sales (Nippon Food Group companies) and logistics section	(0.6)	1.0	(0.6)	(1.6)	Deterioration in profit margin due to higher domestic fresh meat costs and lower gross profit due to lower purchase volume of imported fresh meat
	Australia Business Division	1.7	1.1	3.7	2.7	Increase sales volume by expanding the number of livestock processed in a favorable sales environment
	Others (Adjustments etc.)	(0.1)	(0.2)	(0.5)	(0.3)	
	Total	2.6	8.5	10.5	2.0	

Business Results for the First Quarter of FY2026/3(abridged version) (2)

Breakdown of overseas Business

(¥million)

			FY2025/3		FY2026/3			
			1Q Results	1Q share of total net	1Q Results	1Q share of total net sales	1Q Variance	1Q Variance(%)
Processed Foods Business Division :Overseas Business	Net sales		31,965	-	30,536	-	(1,429)	(4.5)
		External Customer Net Sales	13,794	43.2	15,497	50.7	1,703	12.3
		Intersegment	18,171	56.8	15,039	49.3	(3,132)	(17.2)
	Business Profit		107	-	(426)	-	(533)	-
Fresh Meats Business: Australia Business	Net sales		29,956	-	37,594	-	7,638	25.5
		External Customer Net Sales	25,037	83.6	34,193	91.0	9,156	36.6
		Intersegment	4,919	16.4	3,401	9.0	(1,518)	(30.9)
	Business Profit		1,220	-	2,943	-	1,723	141.3

Breakdown of Sales Results by products

(¥million)

		FY2025/3 1Q Results	FY2025/3 1Q Results	Variance	Variance(%)
Processed Foods Business Division		109,433	106,380	(3,053)	(2.8)
	Hams and sausages	30,152	27,581	(2,571)	(8.5)
	Processed foods	53,940	54,926	986	1.8
	Fresh meats	10,569	8,726	(1,843)	(17.4)
	Dairy products	10,150	9,982	(168)	(1.7)
	Others	4,622	5,165	543	11.7
Fresh Meats Business Division		219,739	236,802	17,063	7.8
	Hams and sausages	291	442	151	51.9
	Processed foods	6,325	6,808	483	7.6
	Fresh meats	207,326	223,244	15,918	7.7
	Dairy products	78	89	11	14.1
	Others	5,719	6,219	500	8.7
Ballpark Business		8,725	10,247	1,522	17.4
Eliminations, Adjustments and Others		153	712	559	-
Net Sales		338,050	354,141	16,091	4.8

\*Sales by product category are calculated based on Sales to external customers and may not equal segment sales.

Balance Sheets

(¥million)

	End of FY2024/3	End of FY2025/3	End of FY2026/3 1Q	Variance	Variance(%)
Cash and cash equivalents	65,465	71,557	68,147	(3,410)	(4.8)
Trade and other receivables	165,022	142,107	143,988	1,881	1.3
Inventories	141,429	142,548	152,203	9,655	6.8
Biological assets	25,420	32,063	35,330	3,267	10.2
Other current assets	26,094	18,033	17,747	(286)	(1.6)
Total current assets	423,430	406,308	417,415	11,107	2.7
Property, plant and equipment	375,211	375,048	371,866	(3,182)	(0.8)
Right-of-use assets	44,814	43,728	42,132	(1,596)	(3.6)
Biological assets	1,531	1,627	1,586	(41)	(2.5)
Others	113,251	122,561	121,671	(890)	(0.7)
Total Non-current Assets	534,807	542,964	537,255	(5,709)	(1.1)
Total Assets	958,237	949,272	954,670	5,398	0.6
Interest-bearing liabilities	59,247	85,473	77,383	(8,090)	(9.5)
Trade and other payables	116,773	106,269	115,480	9,211	8.7
Others	70,812	66,001	65,236	(765)	(1.2)
Total Current liabilities	246,832	257,743	258,099	356	0.1
Interest-bearing liabilities	155,605	138,429	145,086	6,657	4.8
Other	16,598	16,028	15,949	(79)	(0.5)
Non-current liabilities	172,203	154,457	161,035	6,578	4.3
Total Equity Attributable to Owner	527,503	524,293	521,675	(2,618)	(0.5)
Non-controlling Interests	11,699	12,779	13,861	1,082	8.5
Total Equity	539,202	537,072	535,536	(1,536)	(0.3)
Total Liabilities and Equity	958,237	949,272	954,670	5,398	0.6

Statements of Cash Flows

(¥million)

	FY2024/3 1Q	FY2025/3 1Q	FY2026/3 1Q
Profit before tax	18,785	19,805	18,418
Depreciation and amortization	9,786	10,126	11,156
Increase (decrease) in receivables	9,793	3,096	(2,018)
Increase (decrease) in inventories	(7,985)	(21,731)	(9,878)
Increase (decrease) in biological assets	883	(1,817)	(2,075)
Increase (decrease) in trade payables	7,147	6,118	9,442
Others	(2,132)	(7,092)	(3,264)
Cash flows from operating activities	36,277	8,505	21,781
Acquisition of fixed assets, proceeds from sales of fixed assets	(11,080)	(8,788)	(8,723)
Others	931	4,046	599
Cash flows from investing activities	(10,149)	(4,742)	(8,124)
Cash flows from financing activities	(20,104)	9,155	(16,464)

Capital expenditures, depreciation and amortization

(¥million)

		FY2025/3 1Q	FY2026/3			FY2026/3
		1Q	Variance	Variance(%)	Full Year Forecasts	Full Year Forecasts
Capital expenditures		5,530	5,288	(242)	(4.4)	53,900
	Processed Foods Business Division	1,392	2,032	640	46.0	20,700
	Fresh Meats Business Division	2,050	1,800	(250)	(12.2)	27,100
	Ballpark Business	457	1,163	706	154.5	4,200
	Eliminations, Adjustments and Others	1,631	293	(1,338)	(82.0)	1,900
Depreciation and amortization		6,841	7,559	718	10.5	32,500

\*Excluding capital expenditures and depreciation related to right-of-use assets