

(Translation)

September 13, 2019

Dear Sirs and Madams

Name of the Company: NH Foods Ltd.  
Representative: Yoshihide Hata  
President and Representative Director  
(Code No. 2282, First Section of the  
Tokyo Stock Exchange)  
Person to contact: Takashi Sakoi  
General Manager of Public &  
Investor Relations Department,  
Corporate Management Division

**Notice of Establishment of New Ballpark Holding and Operating Company**

Notice is hereby given, that NH Foods Ltd. (the “Company”) establishes the new ballpark holding and operating company, which establishment was resolved at the meeting of its Board of Directors held on October 31, 2018, as described below:

Description

1. Overview of the establishing subsidiary

(1) Trade name	Fighters Sports & Entertainment Co., Ltd.
(2) Location	1 Hitsujigaoka, Toyohira-ku, Sapporo City, Hokkaido
(3) Representative	President and Representative Director, Koji Kawamura (President and Representative Director of HOKKAIDO NIPPON-HAM FIGHTERS BASEBALL CLUB CO., LTD.)
(4) Main business	Operation of the new stadium, Management of the entire ballpark and Sports entertainment business relating to professional baseball, etc.
(5) Capital	10,050 million yen
(6) Date of establishment	October 1, 2019
(7) Fiscal year-end	December
(8) Ownership ratio	HOKKAIDO NIPPON-HAM FIGHTERS BASEBALL CLUB CO., LTD.: 40.80% NH Foods Ltd.: 39.30% Dentsu Inc.: 19.90% (tentative)

2. Purpose of the establishment

Fighters Sports & Entertainment Co., Ltd. will further crystalize the construction plan of the new stadium/ ballpark (scheduled to open its business in 2023) which has been implemented by Hokkaido Ballpark Corporation (preparatory company) and will take a role of realizing the new stadium/ ballpark which will be a “Symbol of Hokkaido”.

It will also manage, in addition to the sports entertainment business relating to professional baseball which HOKKAIDO NIPPON-HAM FIGHTERS BASEBALL CLUB CO., LTD. has managed, the operation of the new stadium and management of the entire ballpark after the opening of the new stadium and ballpark in 2023. Further, we promote health by organically fusing food and sports and aim at facilities and space which will be loved and taken pride in by communities and fans.

3. Future outlook

The impact of this matter on the Company’s consolidated business results for the cumulative second quarter of the year ending March 31, 2020 and for the whole-year period of the year ending March 31, 2020 is expected to be insignificant.

Further, this matter was resolved at the meeting of its Board of Directors held on October 31, 2018, which resulted in this delayed disclosure.

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